UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): June 27, 2022

CONCENTRIX CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or Other Jurisdiction of Incorporation) **001-39494** (Commission File Number) 27-1605762 (I.R.S. Employer Identification Number)

39899 Balentine Drive, Newark, California (Address of principal executive offices)

94560 (Zip Code)

(800) 747-0583 (Registrant's telephone number, including area code)

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240-13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:									
Title of each class	Trading Symbol(s)	<u>Name of each exchange on which registered</u>							
Common Stock, par value \$0.0001 per share	CNXC	The Nasdaq Stock Market LLC							

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition.

On June 27, 2022, Concentrix Corporation (the "Company" or "Concentrix") issued a press release reporting its financial results for the second quarter ended May 31, 2022. A copy of the press release is furnished as Exhibit 99.1 hereto and is incorporated in this Item 2.02 by reference.

The information contained in this Current Report on Form 8-K is furnished pursuant to Item 2.02 of Form 8-K and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or incorporated by reference into any Concentrix filing or report with the Securities and Exchange Commission, whether made before or after the date hereof, except as shall be expressly set forth by specific reference in any such filing or report.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press release issued by Concentrix Corporation on June 27, 2022.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: June 27, 2022

CONCENTRIX CORPORATION

By: /s/ Andre Valentine

Andre Valentine Chief Financial Officer



Concentrix Reports Second Quarter 2022 Results

Newark, Calif., June 27, 2022 – Concentrix Corporation (NASDAQ: CNXC), a leading global provider of customer experience (CX) solutions and technology, today announced financial results for the fiscal second quarter ended May 31, 2022.

		Three Months Ended						
	Ma	May 31, 2022		May 31, 2021	Change			
Revenue <i>(\$M)</i>	\$	1,568.1	\$	1,369.9	14.5 %			
Operating income (\$ <i>M</i>)	\$	156.9	\$	128.2	22.4 %			
Non-GAAP operating income (\$M) (1)	\$	212.8	\$	172.1	23.6 %			
Operating margin		10.0 %	1	9.4 %	60 bps			
Non-GAAP operating margin ⁽¹⁾		13.6 %	1	12.6 %	100 bps			
Net income (\$M)	\$	113.1	\$	82.9	36.4 %			
Non-GAAP net income (\$M) ⁽¹⁾	\$	154.8	\$	124.9	23.9 %			
Adjusted EBITDA (\$M) ⁽¹⁾	\$	249.9	\$	208.3	20.0 %			
Adjusted EBITDA margin (1)		15.9 %	1	15.2 %	70 bps			
Diluted earnings per common share	\$	2.14	\$	1.57	36.3 %			
Non-GAAP diluted earnings per common share (1)	\$	2.93	\$	2.37	23.6 %			

(1) See non-GAAP reconciliations included in the accompanying financial tables for the reconciliation of each non-GAAP measure to its most directly comparable GAAP measure.

Second Quarter Fiscal 2022 Highlights:

- Revenue was \$1,568.1 million, up 14.5% from the prior year second quarter, including a 2.7-point negative impact of foreign exchange rates compared with the prior year period, compared with \$1,369.9 million in the prior year second quarter, and up 9.4% on an adjusted constant currency basis.
- Operating income was \$156.9 million, or 10.0% of revenue, compared with \$128.2 million, or 9.4% of revenue, in the prior year second quarter.
- Non-GAAP operating income was \$212.8 million, or 13.6% of revenue, compared with \$172.1 million, or 12.6% of revenue, in the prior year second quarter.
- Adjusted EBITDA was \$249.9 million, or 15.9% of revenue, compared with \$208.3 million, or 15.2% of revenue, in the prior year second guarter.
- Cash flow from operations was \$167.5 million in the quarter. Free cash flow for the quarter was \$141.7 million.
- Diluted earnings per common share ("EPS") was \$2.14 compared to \$1.57 in the prior year second quarter.
- Non-GAAP diluted EPS was \$2.93 compared to \$2.37 in the prior year second quarter.

"We are focused on driving returns for our shareholders by investing to expand the business while executing a balanced approach to capital deployment," said Chris Caldwell, Concentrix President and CEO. "Our outlook for the balance of the year includes increased foreign currency headwinds with changes in a small portion of our client base looking to move more work offshore. Broad-based strength across the business, strong wins with enterprise and new-economy clients, and a robust pipeline across

our strategic verticals keep us confident that we will continue to grow faster than the market while expanding our margins."

Quarterly Dividend and Share Repurchase Program:

- Concentrix paid a \$0.25 per share quarterly dividend on May 10, 2022. The Company's Board of Directors has declared a quarterly dividend of \$0.25 per share payable on August 9, 2022, to shareholders of record at the close of business on July 29, 2022.
 - Concentrix repurchased 0.4 million shares in the second quarter at a cost of \$57.8 million under its previously announced share repurchase program. At May 31, 2022, the Company's remaining share repurchase authorization was \$417.1 million.

Third Quarter and Full Year Fiscal 2022 Outlook

The following statements are based on Concentrix' current expectations for the third quarter and full year fiscal 2022. Non-GAAP financial measures exclude the impact of acquisition-related and integration expenses, amortization of intangible assets, depreciation, share-based compensation and the related tax effects thereon. These statements are forward-looking and actual results may differ materially.

Third Quarter Fiscal 2022 Expectations:

- Third quarter revenue is expected to be in the range of \$1.575 billion to \$1.605 billion, up approximately 13% to 15% as reported, including a 3-point negative impact of foreign exchange rates compared with the prior year period. This equates to 7% to 9% growth on an adjusted constant currency basis, which excludes a 9-point positive impact of businesses acquired and divested since the start of the prior year third quarter and the negative impact of foreign exchange rates.
- Third quarter operating income is expected to be in the range of \$161 million to \$176 million and non-GAAP operating income is
 expected to be in the range of \$220 million to \$235 million.
- The effective tax rate is expected to approximate 24% to 25%.

Full Year 2022 Expectations:

- Revenue is expected to be in the range of \$6.365 billion to \$6.415 billion, up approximately 14% to 15% as reported, including a 3point negative impact of foreign exchange rates compared with the prior year. This equates to 9% to 10% growth on an adjusted
 constant currency basis, which excludes an 8-point positive impact of businesses acquired and divested since the start of fiscal year
 2021 and the negative impact of foreign exchange rates.
- Operating income is expected to be in the range of \$663 million to \$688 million and non-GAAP operating income is expected to be in the range of \$890 million to \$915 million.
- The effective tax rate is expected to approximate 24% to 25%.

Conference Call and Webcast

Concentrix will host a conference call for investors to review its second quarter fiscal 2022 results tomorrow morning, <u>Tuesday, June 28</u>, <u>2022 at 9:00 a.m. (ET)/6:00 a.m. (PT).</u>

The live conference call will be webcast in listen-only mode in the Investor Relations section of the Concentrix website under "Events and Presentations" at https://ir.concentrix.com/events-and-presentations. A replay will also be available on the website following the conference call.

About Concentrix

Concentrix Corporation (Nasdaq: CNXC) is a leading global provider of customer experience (CX) solutions and technology, improving business performance for some of the world's best brands including over 100 Fortune Global 500 clients and more than 125 new economy clients. Every day, from more than 40 countries and across 6 continents, our staff delivers next generation customer experience and helps companies better connect with their customers. We create better business outcomes and help differentiate our clients by reimagining everything CX through Strategy + Talent + Technology. Concentrix provides services to clients in our key industry verticals: technology & consumer electronics; retail, travel & ecommerce; banking, financial services & insurance; healthcare; communications & media; automotive; and energy & public sector. Visit www.concentrix.com to learn more.

Use of Non-GAAP Information

In addition to disclosing financial results that are determined in accordance with GAAP, we also disclose certain non-GAAP financial information, including:

- Constant currency revenue growth, which is revenue growth adjusted for the translation effect of foreign currencies so that certain financial results can be viewed without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons of our business performance. Constant currency revenue growth is calculated by translating the revenue of each fiscal year in the billing currency to U.S. dollars using the comparable prior year's currency conversion rate in comparison to prior year's revenue. Generally, when the U.S. dollar either strengthens or weakens against other currencies, revenue growth at constant currency rates or adjusting for currency will be higher or lower than revenue growth reported at actual exchange rates.
- Adjusted constant currency revenue growth, which is constant currency revenue growth excluding revenue for businesses acquired
 or divested since the beginning of the prior year period so that revenue growth can be viewed without the impact of acquisitions or
 divestitures, thereby facilitating period-to-period comparisons of our business performance.
- Non-GAAP operating income, which is operating income, adjusted to exclude acquisition-related and integration expenses, including
 related restructuring costs, amortization of intangible assets, and share-based compensation.
- Non-GAAP operating margin, which is non-GAAP operating income, as defined above, divided by revenue.
- Adjusted earnings before interest, taxes, depreciation, and amortization, or adjusted EBITDA, which is non-GAAP operating income, as defined above, plus depreciation.
- Adjusted EBITDA margin, which is adjusted EBITDA, as defined above, divided by revenue.
- Non-GAAP net income, which is net income excluding the tax effected impact of acquisition-related and integration expenses, including related restructuring costs, amortization of intangible assets, and share-based compensation.
- Free cash flow, which is cash flows from operating activities less capital expenditures. We believe that free cash flow is a meaningful
 measure of cash flows since capital expenditures are a necessary component of ongoing operations. However, free cash flow has
 limitations because it does not represent the residual cash flow available for discretionary expenditures. For example, free cash flow
 does not incorporate payments for business acquisitions.
- Non-GAAP diluted earnings per common share ("EPS"), which is diluted EPS excluding the per share, tax effected impact of acquisition-related and integration expenses, including related restructuring costs, amortization of intangible assets, and share-based compensation.

We believe that providing this additional information is useful to the reader to better assess and understand our base operating performance, especially when comparing results with previous periods and for planning and forecasting in future periods, primarily because management typically monitors the business adjusted for these items in addition to GAAP results. Management also uses these non-GAAP measures to establish operational goals and, in some cases, for measuring performance for compensation purposes. These non-GAAP financial measures exclude amortization of intangible assets. Although intangible assets contribute to our revenue generation, the amortization of intangible assets does not directly relate to the services performed for our clients. Additionally, intangible asset amortization expense typically fluctuates based on the size and timing of our acquisition activity. Accordingly, we believe excluding the amortization of intangible assets, along with the other non-GAAP adjustments, which neither relate to the ordinary course of our business nor reflect our underlying business performance and trends. These non-GAAP financial measures also exclude share-based compensation expense. Given the subjective assumptions and the variety of award types that companies can use when calculating share-based compensation expense, management believes this additional information allows investors to make additional comparisons between our operating results and those of our peers. As these non-GAAP financial measures are not calculated in accordance with GAAP, they may not necessarily be comparable to similarly titled measures employed by other companies. These non-GAAP financial measures should not

be considered in isolation or as a substitute for the comparable GAAP measures and should be used as a complement to, and in conjunction with, data presented in accordance with GAAP.

Safe Harbor Statement

This news release includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements include, but are not limited to, statements regarding the Company's expected future financial condition and growth, results of operations, including revenue and operating income, effective tax rate, margin expansion, capital allocation, business strategy, foreign currency exchange rate fluctuations, the shore preference of our clients and statements that include words such as believe, expect, may, will, provide, could and should and other similar expressions. These forwardlooking statements are inherently uncertain and involve substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Risks and uncertainties include, among other things: risks related to general economic conditions, including uncertainty related to the COVID-19 pandemic, the conflict in Ukraine and their effects on the global economy, supply chains, inflation, the Company's business and the business of the Company's clients; risks related to the Company's acquisition of ServiceSource International, Inc. ("ServiceSource"), including that the transaction will not be consummated; other communicable diseases, natural disasters, adverse weather conditions or public health crises; cyberattacks on the Company's or its clients' networks and information technology systems; the inability to protect personal and proprietary information; the failure of the Company's staff and contractors to adhere to the Company's and its clients' controls and processes; the inability to execute on the Company's digital CX strategy; the inability to successfully identify, complete and integrate strategic acquisitions or investments, including the acquisition and integration of ServiceSource; competitive conditions in the Company's industry and consolidation of its competitors; geopolitical, economic and climate or weather related risks in regions with a significant concentration of the Company's operations: higher than expected tax liabilities: the loss of key personnel: the demand for CX solutions and technology; variability in demand by clients or the early termination of the Company's client contracts; the level of business activity of the Company's clients and the market acceptance and performance of their products and services; the operability of communication services and information technology systems and networks; changes in law, regulations or regulatory guidance; currency exchange rate fluctuations; damage to the Company's reputation through the actions or inactions of third parties; increases in the cost of labor; investigative or legal actions; and other factors contained in the Company's Annual Report on Form 10-K for the fiscal year ended November 30, 2021 filed with the Securities and Exchange Commission and subsequent SEC filings. The Company does not undertake a duty to update forward-looking statements, which speak only as of the date on which they are made.

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Investor Contact:

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CONCENTRIX CORPORATION CONSOLIDATED BALANCE SHEETS (currency and share amounts in thousands, except par value)

	 May 31, 2022 (unaudited)	November 30, 2021	
ASSETS	. ,		
Current assets:			
Cash and cash equivalents	\$ 163,364	\$	182,038
Accounts receivable, net	1,311,715		1,207,953
Other current assets	153,904		153,074
Total current assets	 1,628,983		1,543,065
Property and equipment, net	401,716		407,144
Goodwill	2,925,679		1,813,502
Intangible assets, net	1,037,987		655,528
Deferred tax assets	53,104		48,413
Other assets	565,183		578,715
Total assets	\$ 6,612,652	\$	5,046,367

LIABILITIES, REDEEMABLE NON-CONTROLLING INTEREST, AND STOCKHOLDERS'

EQUITY				
Current liabilities:				
Accounts payable	\$	110,931	\$	129,359
Current portion of long-term debt		105,000		—
Accrued compensation and benefits		437,516		453,434
Other accrued liabilities		346,204		351,642
Income taxes payable		23,371		33,779
Total current liabilities		1,023,022		968,214
Long-term debt, net		2,197,876		802,017
Other long-term liabilities		501,579		546,410
Deferred tax liabilities		164,073		109,471
Total liabilities		3,886,550		2,426,112
Redeemable non-controlling interest		2,157		_
Stockholders' equity:				
Preferred stock, \$0.0001 par value, 10,000 shares authorized and no shares issued and outstanding as of May 31, 2022 and November 30, 2021, respectively		_		_
Common stock, \$0.0001 par value, 250,000 shares authorized; 52,058 and 51,927 shares issued as of May 31, 2022 and November 30, 2021, respectively, and 51,342 and 51,594 shares outstanding as of May 31, 2022 and November 30, 2021, respectively		5		5
Additional paid-in capital		2,404,281		2,355,767
Treasury stock, 716 and 333 shares as of May 31, 2022 and November 30, 2021, respectively		(118,248)		(57,486)
Retained earnings		589,740		392,495
Accumulated other comprehensive loss		(151,833)		(70,526)
Total stockholders' equity		2,723,945		2,620,255
	+		+	

Total liabilities, redeemable non-controlling interest, and stockholders' equity2,723,9432,920,233\$ 6,612,652\$ 5,046,367

CONCENTRIX CORPORATION CONSOLIDATED STATEMENTS OF OPERATIONS (currency and share amounts in thousands, except per share amounts) (unaudited)

	Three Months Ended									
	Μ	lay 31, 2022		May 31, 2021	% Change		May 31, 2022		May 31, 2021	% Change
Revenue										
Technology and consumer electronics	\$	466,754	\$	417,277	12 %	\$	936,953	\$	830,095	13 %
Retail, travel and ecommerce		295,025		231,966	27 %		579,942		470,967	23 %
Communications and media		273,817		254,860	7 %		534,460		503,650	6 %
Banking, financial services and insurance		255,583		228,816	12 %		498,829		437,900	14 %
Healthcare		148,252		115,418	28 %		298,388		240,642	24 %
Other		128,670		121,541	6 %		255,581		239,902	7 %
Total revenue		1,568,101		1,369,878	14 %		3,104,153		2,723,156	14 %
Cost of revenue		1,009,185		887,149	14 %		2,007,103		1,754,377	14 %
Gross profit		558,916		482,729	16 %		1,097,050		968,779	13 %
Selling, general and administrative expenses		402,004		354,505	13 %		792,393		705,666	12 %
Operating income		156,912		128,224	22 %		304,657		263,113	16 %
Interest expense and finance charges, net		12,973		6,745	92 %		21,743		14,448	50 %
Other expense (income), net		(2,545)		(3,546)	(28)%		(10,161)		257	(4,054)%
Income before income taxes		146,484		125,025	17 %		293,075		248,408	18 %
Provision for income taxes		33,451		42,121	(21)%	_	69,503		76,693	(9)%
Net income before non-controlling interest		113,033		82,904	36 %		223,572		171,715	30 %
Less: Net income (loss) attributable to non- controlling interest		(109)		_	100 %		157		_	100 %
Net income attributable to Concentrix Corporation	\$	113,142	\$	82,904	36 %	\$	223,415	\$	171,715	30 %
						_				
Earnings per common share:										
Basic	\$	2.16	\$	1.59		\$	4.27	\$	3.31	
Diluted	\$	2.14	\$	1.57		\$	4.23	\$	3.26	
Weighted-average common shares outstanding										
Basic		51,564	_	51,275		_	51,596	_	51,215	
Diluted		51,990	=	52,005		=	51,995	=	51,928	

CONCENTRIX CORPORATION RECONCILIATION OF GAAP TO NON-GAAP MEASURES (currency and share amounts in thousands, except per share amounts) (unaudited)

	Three Mo	nths E	Ended	Six Months Ended					
	 May 31, 2022		May 31, 2021		May 31, 2022		May 31, 2021		
Revenue	\$ 1,568,101	\$	1,369,878	\$	3,104,153	\$	2,723,156		
Revenue growth, as reported under U.S. GAAP	14.5 %		28.5 %		14.0 %		20.8 %		
Foreign exchange impact	2.7 %		(4.2)%		2.3 %		(3.1)%		
Constant currency revenue growth	 17.2 %		24.3 %		16.3 %		17.7 %		
Effect of excluding revenue of acquired and divested businesses	(7.8)%		— %		(6.3)%		— %		
Adjusted constant currency revenue growth	9.4 %		24.3 %		10.0 %		17.7 %		

		Three Mo	nths	Ended		Six Months Ended			
	May 31, 2022			May 31, 2021		May 31, 2022		May 31, 2021	
Operating income	\$	156,912	\$	128,224	\$	304,657	\$	263,113	
Acquisition-related and integration expenses		1,726		_		2,648		_	
Amortization of intangibles		41,469		34,597		79,525		69,198	
Share-based compensation		12,647		9,283		27,816		16,401	
Non-GAAP operating income	\$	212,754	\$	172,104	\$	414,646	\$	348,712	

		Three Mo	nths	Ended		Six Months Ended				
	May 31, 2022			May 31, 2021	May 31, 2022			May 31, 2021		
Net income	\$	113,142	\$	82,904	\$	223,415	\$	171,715		
Net income (loss) attributable to non-controlling interest		(109)		_		157		_		
Interest expense and finance charges, net		12,973		6,745		21,743		14,448		
Provision for income taxes		33,451		42,121		69,503		76,693		
Other expense (income), net		(2,545)		(3,546)		(10,161)		257		
Acquisition-related and integration expenses		1,726		—		2,648		_		
Amortization of intangibles		41,469		34,597		79,525		69,198		
Share-based compensation		12,647		9,283		27,816		16,401		
Depreciation		37,137		36,226		73,174		72,225		
Adjusted EBITDA	\$	249,891	\$	208,330	\$	487,820	\$	420,937		

	Three Months	s Ended	Six Months I	s Ended		
	May 31, 2022	May 31, 2021	May 31, 2022	May 31, 2021		
Operating margin	10.0 %	9.4 %	9.8 %	9.7 %		
Non-GAAP operating margin	13.6 %	12.6 %	13.4 %	12.8 %		
Adjusted EBITDA margin	15.9 %	15.2 %	15.7 %	15.5 %		

	Three Mo	nths]	Ended		Six Months Ended				
	 May 31, 2022		May 31, 2021		May 31, 2022		May 31, 2021		
Net income	\$ 113,142	\$	82,904	\$	223,415	\$	171,715		
Acquisition-related and integration expenses	1,726		_		2,648		_		
Amortization of intangibles	41,469		34,597		79,525		69,198		
Share-based compensation	12,647		9,283		27,816		16,401		
Income taxes related to the above ⁽¹⁾	(14,180)		(11,107)		(27,933)		(21,674)		
Income tax effect of assets held for sale ⁽²⁾	—		9,247		—		9,247		
Non-GAAP net income	\$ 154,804	\$	124,924	\$	305,471	\$	244,887		

	Three Mor	ths I	Ended	Six Mont	hs En	ded
	May 31, 2022		May 31, 2021	May 31, 2022		May 31, 2021
Net income	\$ 113,142	\$	82,904	\$ 223,415	\$	171,715
Less: net income allocated to participating securities	(1,700)		(1,254)	(3,243)		(2,314)
Net income attributable to common stockholders	111,442		81,650	 220,172		169,401
Acquisition-related and integration expenses allocated to common stockholders	1,700		_	2,610		_
Amortization of intangibles allocated to common stockholders	40,846		34,074	78,371		68,266
Share-based compensation allocated to common stockholders	12,457		9,143	27,412		16,180
Income taxes related to the above allocated to common stockholders $^{(1)}$	(13,967)		(10,939)	(27,528)		(21,382)
Income tax effect of assets held for sale allocated to common stockholders $^{\left(2\right) }$	_		9,107	_		9,122
Non-GAAP net income attributable to common stockholders	\$ 152,478	\$	123,035	\$ 301,037	\$	241,587

	Three Months Ended			Six Months Ended				
		May 31, 2022		May 31, 2021		May 31, 2022		May 31, 2021
Diluted earnings per common share ("EPS") ⁽³⁾	\$	2.14	\$	1.57	\$	4.23	\$	3.26
Acquisition-related and integration expenses		0.03		—		0.05		—
Amortization of intangibles		0.79		0.66		1.51		1.31
Share-based compensation		0.24		0.18		0.53		0.31
Income taxes related to the above ⁽¹⁾		(0.27)		(0.22)		(0.53)		(0.41)
Income tax effect of assets held for sale ⁽²⁾				0.18		—		0.18
Non-GAAP diluted EPS	\$	2.93	\$	2.37	\$	5.79	\$	4.65
Weighted-average number of common shares - diluted		51,990		52,005		51,995		51,928

		Three Months Ended			Six Months Ended			
	1	May 31, 2022		May 31, 2021		May 31, 2022		May 31, 2021
Net cash provided by operating activities	\$	167,469	\$	203,231	\$	212,484	\$	239,115
Purchases of property and equipment		(25,773)		(28,808)		(71,166)		(70,758)
Free cash flow	\$	141,696	\$	174,423	\$	141,318	\$	168,357

	Forecast				
		Three Months Ending August 31, 2022			
	Low		High		
Operating income	\$	161,200	\$	176,200	
Amortization of intangibles		41,300		41,300	
Share-based compensation		17,500		17,500	
Non-GAAP operating income	\$	220,000	\$	235,000	

		Forecast			
	Fiscal Year Ending November 30, 2022				
	Low		High		
Operating income	\$	663,352	\$	688,352	
Acquisition-related and integration expenses		2,648		2,648	
Amortization of intangibles		162,000		162,000	
Share-based compensation		62,000		62,000	
Non-GAAP operating income	\$	890,000	\$	915,000	

⁽¹⁾ The tax effect of taxable and deductible non-GAAP adjustments was calculated using the tax-deductible portion of the expenses and applying the entity-specific, statutory tax rates applicable to each item during the respective periods presented.

⁽²⁾ In the second quarter of fiscal year 2021, we reached an agreement to sell our Concentrix Insurance Solutions ("CIS") business and, therefore, we were no longer indefinitely reinvested with respect to our investment in this subsidiary. This amount represents the income tax impact of the change in this reinvestment assertion.

⁽³⁾ Diluted EPS is calculated using the two-class method. Unvested restricted stock awards granted to employees are considered participating securities. For the purposes of calculating diluted EPS, net income attributable to participating securities was approximately 1.5% of net income for both the three months ended May 31, 2022 and 2021 and 1.5% and 1.3% of net income, respectively, for the six months ended May 31, 2022 and 2021, and was excluded from total net income to calculate net income attributable to common stockholders. In addition, the non-GAAP adjustments allocated to common stockholders were calculated based on the percentage of net income attributable to common stockholders.